kap BEING THE CHANGE

AUDITED RESULTS
FOR THE YEAR ENDED 30 JUNE 2026

PROGRESS ACROSS KEY AREAS SUPPORTS RESULTS

Revenue stable at **R29.6 billion** (FY25: R29.6 billion)	EBITDA ▲**13%** to **R3.9 billion** (FY25: R3.4 billion)	Operating profit before capital items ▲**28%** to **R2.5 billion** (FY25: R1.9 billion)	HEPS ▲**88%** to **45.2 cents** (FY25: 24.1 cents)	Cash generated from operations ▲**30%** to **R3.9 billion** (FY25: R3.0 billion)	Net debt ▼**14%** to **R7.0 billion** (FY25: R8.1 billion)

Operational overview

The group delivered a much improved performance for the year amid a challenging trading environment, characterised by subdued consumer demand, sustained competitive pressure, global oversupply in certain product categories and heightened geopolitical uncertainty. Middle East-related supply chain disruptions during the fourth quarter increased operational complexity and contributed to inflationary pressure. At the same time, these disruptions constrained global polymer supply, temporarily reducing import competition and supporting higher polymer prices and margins across the global polymers industry.

Revenue was stable at R29.6 billion, while EBITDA increased by 13% to R3.9 billion, operating profit before capital items rose by 28% to R2.5 billion and HEPS increased by 88% to 45.2 cents. The result was supported by increased panel sales volumes at PG Bison, a meaningful turnaround at Unitrans, a recovery in domestic vehicle assembly volumes benefiting Feltex, and temporary volume and margin uplift at Safripol as a result of the Middle East-related supply disruptions. Stronger cash generation, strict working capital management and prudent capital allocation contributed to a R1.1 billion reduction in net debt. Due to significant impairments of goodwill and intangible assets totalling R1.2 billion, net of taxation, basic earnings per share decreased to a loss of 4.8 cents.

The outlook remains challenging, with geopolitical developments expected to sustain inflationary pressure and potentially weigh on consumer demand, while polymer prices and margins are expected to moderate as supply-side pressure eases. Management remains focused on disciplined execution of the group's key strategic objectives of realising value from its major capital projects, improving underperforming operations and reducing net debt. These objectives aim to enhance returns, support sustainable medium-term growth and strengthen balance sheet flexibility.

Financial overview

	Year ended 30 Jun 2026 Audited	Year ended 30 Jun 2025 Audited	% change
Revenue (Rm)	29 606	29 615	–
Operating profit before capital items (Rm)	2 473	1 937	28
Headline earnings (cents per share)	45.2	24.1	88
Basic (loss)/earnings (cents per share)	(4.8)	0.4	(> 100)

The board of directors has not declared an annual dividend.

KAP owns a diversified portfolio consisting of six businesses operating under well-known brands and offering market-leading products and services in strategically selected markets.

PG BISON

PG Bison produces wood-based decorative panels, which are used for interior applications, with the objective of inspiring and enabling beautiful living spaces.

SAFRIPOL

Safripol produces polymers that are used in a broad range of applications in sectors such as packaging, infrastructure, agriculture and homeware.

UNITRANS

Unitrans is an end-to-end supply chain and operational services business providing clients with customised solutions in a diverse range of sectors, including food, agriculture, petrochemical, mining and passenger transport.

FELTEX

Feltex manufactures automotive components designed and applied to enhance the comfort and style of new vehicles.

Sleep Group

Sleep Group is an integrated manufacturer of sleep products under various brands, including Restonic and Genessi, as well as retail house brands for South African furniture and bedding retailers.

optix

Optix utilises leading global video telematics and predictive analytics to prevent road accidents and improve road safety. Its unique user interfaces provide real-time event-based interventions, business intelligence tools and driver support to improve fleet efficiency and reduce risk.

About this short-form announcement

This short-form announcement is the responsibility of the directors of the company. It contains only a summary of the information in the consolidated annual financial statements for the year ended 30 June 2026 ('annual financial statements') and the summary consolidated financial statements for the year ended 30 June 2026 ('summary financial statements') and does not contain full or complete details. This short-form announcement has not been audited or reviewed.

Any investment decisions by investors and/or shareholders should be based on consideration of the annual financial statements as a whole.

The annual financial statements have been audited by the company's auditors, KPMG Inc., who expressed an unmodified audit opinion thereon. The full auditor's report includes details of the key audit matters. The auditor's report, along with the annual financial statements and summary financial statements, has been published on the company's website at www.kap.co.za and is available through the link in the results announcement released on SENS.

By order of the board

KAP Secretarial Services Proprietary Limited
31 August 2026

Corporate information

KAP Limited ('KAP' or 'the company')
Independent non-executive directors: JA Holtzhausen (Chairperson), Z Fuphe, KT Hopkins, SN Maseko, V McMenamin, AFB Mthembu, SH Müller, S Totaram
Executive directors: FH Olivier (Chief executive officer), JAI Ferreira (Chief financial officer)
Registration number: 1978/000181/06 **Share code:** KAP **ISIN**: ZAE000171963
Company Alpha code: KAP **LEI code:** 3789001F51BC0045FD42
Registered address: 3rd Floor, Building 2, The Views, Founders Hill Office Park, 18 Centenary Street, Modderfontein, Johannesburg 1645
Postal address: PO Box 2766, Edenvale 1610 **Telephone:** 010 005 3000 **Facsimile:** 010 005 3050
E-mail: investors@kap.co.za
Transfer secretary: Computershare Investor Services Proprietary Limited, Rosebank Towers, 15 Biermann Avenue, Rosebank 2196
Company secretary: KAP Secretarial Services Proprietary Limited
External auditor: KPMG Inc.
Equity and debt sponsor: PSG Capital Proprietary Limited
Announcement date: 1 September 2026

The full announcement is available on **www.kap.co.za**